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<b>Report To:</b>	<b>Inverclyde Integration Joint Board</b>	<b>Date:</b>	<b>7 November 2022</b>
<b>Report By:</b>	<b>Kate Rocks Chief Officer Inverclyde Health &amp; Social Care Partnership</b>	<b>Report No:</b>	<b>IJB/49/2022/CG</b>
<b>Contact Officer:</b>	<b>Craig Given Chief Financial Officer</b>	<b>Contact No:</b>	
<b>Subject:</b>	<b>Financial Monitoring Report 2022/23 – Period to 31 August 2022, Period 5</b>		

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## **1.0 PURPOSE AND SUMMARY**

- 1.1  For Decision  For Information/Noting
- 1.2 The purpose of this report is to advise the Inverclyde Integration Joint Board (IJB) of the Revenue and Capital Budgets projected financial outturn for the year as at 31<sup>st</sup> August 2022. The report will also provide an update on current projected use of earmarked reserves and projected financial costs of the continued response to the Covid-19 pandemic.
- 1.3 The IJB set their revenue budget for 2022/23 on 21 March 2022. Funding of £66.071m was delegated by Inverclyde Council, including £0.550m non-recurring funding towards the effect of the 2022/23 pay award, currently held in the Pay Contingency earmarked reserve.
- 1.4 The March budget paper indicated that the Health funding of £128.564m (inclusive of £29.250m set aside) was indicative at the point of agreeing. Final allocations for Multi-Disciplinary teams and Healthcare support workers have still to be received by Health. As reported at Period 4, the updated base budget for Health managed services excluding these items for 2022/23 is £123.033m.
- 1.5 As at 31 August 2022, it is projected that the IJB revenue budget will have an overall underspend of £1.597m, broken down as follows:-
- Social care services are projected to be underspent by £1.228m.
  - Health Services are projected to be underspent by £0.369m.
- 1.6 The IJB holds a number of Earmarked and General Reserves; these are managed in line with the IJB Reserves Policy. The total Earmarked Reserves (EMR) available at the start of this financial year were £27.363m, with £0.962m in General Reserves not earmarked for a specific purpose, giving a total Reserve of £28.325m. The current projected year-end position on earmarked reserves is a carry forward of £11.513m. This is a decrease of £15.850m in year due

to anticipated commitment of funding on agreed projects. For the purposes of this report, it is assumed at this stage that the projected underspend will be added to general reserves.

- 1.7 The capital budgeted spend for 2022/23 is £1.346m in relation to spend on properties and assets held by Inverclyde Council, and it is currently projected that slippage of £0.784m will arise by the year end. A full update is provided at Section 11.
- 1.8 NHS capital budgets are managed by NHS Greater Glasgow and Clyde and are not reported as part of the IJB's overall position. A general update is provided in section 11 of this report.

## **2.0 RECOMMENDATIONS**

2.1 It is recommended that the Integration Joint Board:

1. Notes the current Period 5 forecast position for 2022/23 as detailed in the report and Appendices 1-3, and notes that the projection assumes that all Covid related costs in 2022/23 will be fully funded from the Covid earmarked reserve held,
2. Approves the proposed budget realignments and virement (Appendix 4) and authorises officers to issue revised directions to the Council and/or Health Board as required on the basis of the revised figures enclosed (Appendix 5);
3. Notes the position on the Transformation Fund (Appendix 6) and the change highlighted to planned recruitment at section 10.2;
4. Notes the current capital position (Appendix 7);
5. Notes the current Earmarked Reserves position (Appendix 8).
6. Notes the key assumptions within the forecasts detailed at section 12.

**Kate Rocks**  
**Chief Officer**  
**Inverclyde Health and Social Care Partnership**

### 3.0 BACKGROUND AND CONTEXT

- 3.1 From 1 April 2016 the Health Board and Council delegated functions, and are making payments to the IJB in respect of those functions as set out in the integration scheme. The Health Board have also “set aside” an amount in respect of large hospital functions covered by the integration scheme.
- 3.2 The IJB Budget for 2022/23 was set on 21 March 2022 based on confirmed Inverclyde Council Funding and indicative NHS GG&C funding. The total integrated budget is £190.351m, with a projected underspend of £1.597m. The table below summarises the agreed budget and funding from partners, together with the projected operating outturn for the year as at 31 August:

	<b>Revised Budget 2022/23 £000</b>	<b>Projected Outturn £000</b>	<b>Projected Over/(Under) Spend £000</b>	
Social Work Services*	83,771	82,543	(1,228)	
Health Services*	77,230	76,861	(369)	
Set Aside	29,350	29,350	0	
<b>HSCP NET EXPENDITURE</b>	<b>190,351</b>	<b>188,754</b>	<b>(1,597)</b>	
<b>FUNDED BY</b>				
Transfer from / (to) Reserves	-	(1,597)	(1,597)	
NHS Contribution to the IJB	124,829	124,829		
Council Contribution to the IJB	65,522	65,522		
<b>HSCP FUNDING</b>	<b>190,351</b>	<b>188,754</b>	<b>(1,597)</b>	
Planned Use of Reserves		15,850		
Projected HSCP operating Surplus		(1,597)		
<b>Annual Accounts CIES Position DEFICIT/(SURPLUS)</b>		<b>14,253</b>		

*\*excludes resource transfer*

- 3.3 Appendix 1 provides the overall projected financial position for the partnership showing both the subjective and objective analysis of projections.
- 3.4 Appendix 1b shows the projected spend of £4.043m in relation to the continued response to the Covid-19 pandemic. This report assumes that all of these costs will be funded from the Covid EMR of £8.130m held within IJB reserves. These costs are expected to rise in line with updated Scottish Government guidance on the extension of the Social Care Support Fund.

### 4.0 SOCIAL CARE

- 4.1 Appendix 2 shows the projected position as at Period 5 for Social Care services. It is currently anticipated that Social Care services will underspend by £1.228m in 2022/23. No projections have been included for backdated pay award within these figure as it is anticipated this will be fully funded from budgets and an EMR held for this purpose.
- 4.2 The following sections will provide an overview of the main projected variances against Social Care delegated functions:-

The main areas of overspend within Social Care are as follows:-

- Within Children and Families, an anticipated overspend of £0.095m on continuing care placements is projected. For the purposes of this report, it is assumed this overspend will be funded from the smoothing EMR held for this area at the end of the financial year.
- Criminal Justice is currently projected to overspend by £0.116m, mainly attributable to client package costs of £0.094m shared with Learning Disabilities.
- Within Older People, a projected overspend of £0.157m is anticipated against nursing and residential placements, an increase of £0.234m on the previously projected underspend of (£0.077m). This movement is mainly due to an additional 6 long term beds and the cost of step down beds to date.
- Also within Older People, an overspend of £0.116m within client commitments (direct payments and respite) is anticipated, mainly in relation to respite packages for the year. This projection has risen by £0.073m since last reported.
- As previously reported, an overspend of £0.089m is anticipated within Learning Disability Services due to a shortfall in income for day services previously received in relation to out with authority placements, which have not resumed following the Covid-19 pandemic.
- Learning disability client commitments are currently projected to overspend by £0.113m, where previously reported as online. This increase is due to a new client package and the impact of an anticipated increase in supported living rates for providers on the Scotland Excel framework. There is no plan at this stage to draw from the earmarked reserve for this overspend due to the overall underspend projected at this time.
- Physical and Sensory disability services have a projected over spend of £0.098m primarily related to client commitments, which reflects the full year impact of package changes from 2021-22 together with anticipated costs of further packages expected in 2022-23.

The main areas of under spend within Social Care are as follows:-

- A projected underspend of £0.816m within External Homecare, being a reduction in projected spend since last reported of £0.208m. The underspend is mainly due to a reduction in the number of providers, together with staffing shortages across the sector. Following the retender of the care at home contract, 2 new providers have been commissioned to deliver services within Inverclyde. The projection includes additionality for increased hours expected to be delivered by these providers during the remainder of the financial year.
- Across internal Homecare, Day Services and Respite, a projected net underspend of £0.210m on Employee Costs is currently projected, due to the level of vacancies across these services. Recruitment and retention issues, a busy annual leave period during the summer months and the ongoing Covid-19 staffing implications across both in house and external services are contributing to current pressure on the overall service to deliver all of their commissioned home care hours.
- Learning disabilities employee costs are currently projected to underspend by £0.283m due to level of vacancies within the service, an increased underspend of £0.090m since last reported.
- Vacancies within Assessment and Care Management are expected to result in an underspend on Employee Costs at year end of £0.175m. This underspend has risen by £0.085m on previous projections.

- Mental Health services are projecting an under spend of £0.175m. £0.102m of this underspend relates to care packages within the community, with expenditure comparable with that in 2021-22. The remainder is attributable to vacancies within the service.
- The Alcohol and Drugs Recovery service has an expected underspend of £0.169m for the year. This relates mainly to client commitments of £0.131m, with the remainder attributable to vacancies.
- Vacancies with the Homelessness Service are resulting in a projected underspend of £0.058m by the year end.
- Finally, due to the current level of vacancies, Business Support is expected to over achieve against its vacancy management target by £0.070m for the year.

## 5.0 HEALTH

5.1 Appendix 3 shows the projected position as at Period 5 for Health services. It is currently anticipated that Health services will underspend by £0.369m in 2022/23.

5.2 The main area of overspend within Health services relates to Mental Health In Patient services, which is currently forecast to overspend by £1.025m, an improved position on the overspend of £1.2m previously reported. This is attributable to both recruitment issues and enhanced observations for nursing and medical staff, which results in the use of more expensive bank and agency staff. The improved position is mainly due to reduced costs for bank staff during Period 5, bringing the projection down accordingly.

5.3 This overspend is offset by projected underspends mainly in respect of vacancies and some maternity leaves throughout services; Children and Families £0.441m, Health and Community Care £0.077m, Management and Admin £0.277m, Alcohol and Drug Recovery services £0.272m, Mental Health Communities £0.077m, and Strategy and Support Services £0.156m along with a few smaller items of underspend.

5.4 Budgets held within Financial Planning for items of a corporate nature which do not fit within the main services are currently projected to under spend by £0.100m.

### 5.5 Prescribing

Currently projecting an overspend of £0.052m, an increased anticipated spend of £0.090m since last reported. The current financial climate is likely to have an effect on drug costs and the prescribing position will continue to be closely monitored throughout the year. A smoothing EMR of £0.798m is held to mitigate the risk of volatility of these costs, and any overspend remaining at the year end would be funded from this EMR if required.

### 5.6 Set Aside

The Set Aside budget for 2022/23 is £29.350m and is projected online. The allocation method currently results in a balanced position each year end.

- The Set Aside budget in essence is the amount “set aside” for each IJB’s consumption of large hospital services.
- Initial Set Aside base budgets for each IJB were based on their historic use of certain Acute Services including: A&E Inpatient and Outpatient, general medicine, Rehab medicine, Respiratory medicine and geriatric medicine.
- Legislation sets out that Integration Authorities are responsible for the strategic planning of hospital services most commonly associated with the emergency care pathway along with primary and community health care and social care.

- The Set Aside functions and how they are used and managed going forward are heavily tied in to the commissioning/market facilitation work that is ongoing

## 6.0 COVID

6.1 Appendix 1b shows current anticipated costs of £4.043m in relation to the Covid 19 pandemic and recovery activity. At present the Scottish Government are expecting the balance of any unspent Covid money to be returned at year-end. Scottish Government will share the mechanism by which this will happen shortly. These figures are not included in Appendices 1, 2 and 3 as they will be fully funded from the balance held in the Covid earmarked reserve.

## 7.0 GRANT FUNDING

7.1 As at 1<sup>st</sup> April 2022, an EMR of £1.527m was held in relation to previous years slippage for the Primary Care Improvement Plan (PCIP). The HSCP have been notified by Scottish Government of their intention to reduce the 2022/23 core funding by the amount of reserves held less any legally committed spend against the reserve. For Inverclyde this equates to £1.527m less £0.291m of committed spend, being an overall reduction of £1.236m. A separate update paper specifically in relation to PCIP is included in the agenda for this meeting.

## 8.0 EARMARKED RESERVES

8.1 The IJB holds a number of Earmarked and General Reserves; these are managed in line with the IJB Reserves Policy. The total Earmarked Reserves (EMR) available at the start of this financial year were £27.363m, with £0.962m in General Reserves note earmarked for a specific purpose, giving a total Reserve of £28.325m. The projected year-end position on earmarked reserves is a carry forward of £11.513m to allow continuation of current projects. This is a decrease in year due to a net anticipated spend of £15.850m against current reserves. The position is summarised below, including an assumption at this stage that the projected underspend would be added to general reserves:-

	Opening Balance	New Funds in Year	Total Funding	Projected Spend	Projected C/fwd
	£000s	£000s	£000s	£000s	£000s
<b>Ear-Marked Reserves</b>					
Scottish Government Funding - funding ringfenced for specific initiatives	13,354		13,354	12,597	757
Existing Projects/Commitments - many of these are for projects that span more than 1 year	6,266		6,266	1,754	4,512
Transformation Projects - non recurring money to deliver transformational change	3,651		3,651	608	3,043
Budget Smoothing - monies held as a contingency for specific volatile budgets such as Residential Services and Prescribing to smooth out in year one off pressures	4,092		4,092	891	3,201
<b>TOTAL Ear-Marked Reserves</b>	<b>27,363</b>	<b>0</b>	<b>27,363</b>	<b>15,850</b>	<b>11,513</b>
<b>General Reserves</b>	<b>962</b>	<b>0</b>	<b>962</b>		<b>962</b>
In Year Surplus/(Deficit) going to/(from) reserves					1,597
<b>TOTAL Reserves</b>	<b>28,325</b>	<b>0</b>	<b>28,325</b>	<b>15,850</b>	<b>14,072</b>

## **9.0 VIREMENT AND OTHER BUDGET MOVEMENTS AND DIRECTIONS**

9.1 Appendix 4 details the virements and other budget movements that the IJB is requested to approve. These changes have been reflected in this report. The Directions which are issued to the Health Board and Council require to be updated in line with these proposed budget changes and updated Directions are shown in Appendix 5. These require to be issued to the Council and Health Board to ensure that all services are procured and delivered in line with Best Value principles.

## **10.0 TRANSFORMATION FUND**

10.1 The Transformation Fund was set up at the end of 2018/19. At the beginning of this financial year, the Fund balance was £1.975m. Spend against the plan is done on a bids basis through the Transformation Board. Appendix 6 details the current agreed commitments against the fund. At present there is £0.577m still uncommitted. Proposals with a total value in excess of £0.100m require the prior approval of the IJB.

10.2 As part of the 2022/23 budget process, a spend to save initiative was agreed for Children and Families, to fund 5 Social Worker posts at a cost of £0.252m from the Transformation Fund to progress work on reducing overall package costs. Recruitment is now progressing against these funds and officers expect that 5 Social Work Assistants will be sufficient to carry out this initiative, at a lower cost of £0.177m. The IJB are asked to note this reduced cost.

## **11.0 2022/23 CAPITAL POSITION**

11.1 The Social Work capital budget is £12.035m over the life of the projects with £1.346m projected to be spent in 2022/23. Net slippage of £0.784m (58.25%) is currently being reported linked to the ongoing development of the programme for the New Learning Disability Facility as outlined in 9.3 below. Expenditure on all capital projects to 31 August 2022 is £0.217m (16.12% of approved budget, 38.62% of the revised projection). Appendix 7 details capital budgets.

### **11.2 Crosshill Children's Home**

The final completion and handover of the new building has been impacted by the discovery of a further defect within the drainage system at final testing stage. The defect has now been rectified and a building standards completion certificate has been applied for. It is anticipated that the transfer to the new facility will be completed in early October subject to receipt of the completion certificate.

The final account negotiations for the project are on-going with the overall project cost reconciliation also subject to the engagement and resolution of the original contract and performance bond. A report on the outcome will be brought back to a future meeting of the Panel.

### **11.3 New Learning Disability Facility**

The project involves the development of a new Inverclyde Community Learning Disability Hub. The previous update noted that additional funding support was approved at a special meeting of the Inverclyde Integration Joint Board on 20th July 2022 and that a qualifying project request had been submitted to hub West Scotland who are the proposed development partner for delivery of the project.

Property Services have been engaging with hub West Scotland (hWS) in respect of the appointment of the various design consultants and engagement has also commenced with the Client Service on the development of the design proposals. The programme for delivery is currently being reviewed in conjunction with hWS, Property Services and the design team. It should be noted however that the current draft programme is indicating that the earliest the project can be progressed through the remaining pre-contract design stages, statutory approvals (planning/building standards), and market testing phase stage would target financial close in 3<sup>rd</sup> Quarter 2023 and construction start

thereafter. The programme also requires to be developed to integrate the necessary further engagement with service users, families, carers and learning disability staff at key stages of the detail design progression which will be co-ordinated through the Client Service and supported by The Advisory Group (TAG).

It should also be noted that the project, as with all projects and construction activity being undertaken in the current economic climate, remains subject to risk of inflation through a combination of sharply rising prices for construction materials, disrupted supply chains and labour shortages including the on-going impact of increasing fuel/utility costs.

A qualifying project request has now been submitted to hub West Scotland who will engage with Property Services and the Client Service to develop the project proposals through the remaining pre-contract design stages and statutory approval processes ahead of the market testing stage. The initial work will include developing a programme for pre and post contract stages with a further update provided to the next Board.

#### 11.4 Swift Upgrade

The SWIFT replacement system preferred bidder was OLM systems for their product ECLIPSE. Discovery work including establishment of implementation plans is under way, with the first payment milestone of £0.100m due to be paid following this initial period.

#### 11.5 Health Capital

Greater Glasgow and Clyde Health Board are responsible for capital spend on Health properties used by the Inverclyde HSCP. The Primary Care Improvement Plan earmarked reserve is being utilised to fund some minor works to assist delivery of the plan. There are also some minor works allocations on a non-recurring basis which are available to GP practices annually on an application basis, which require to be approved by the Clinical Director.

### 12.0 KEY ASSUMPTIONS

- These forecasts are based on information provided from the Council and Health Board ledgers
- The social care forecasts for core budgets and covid spend are based on information provided by Council finance staff which have been reported to the Council’s Health & Social Care Committee and provided for the covid LMP returns.
- The Health forecasts for core budgets and covid spend are based on information provided by Health finance staff and provided for the covid LMP returns.

Prescribing forecasts are based on advice from the Health Board prescribing team using the latest available actuals and horizon scanning techniques.

### 13.0 IMPLICATIONS

13.1 The table below shows whether risks and implications apply if the recommendation(s) is(are) agreed:

SUBJECT	YES	NO	N/A
Financial	x		
Legal/Risk		x	
Human Resources	x		
Strategic Plan Priorities	x		
Equalities		x	



Clinical or Care Governance		x	
National Wellbeing Outcomes		x	
Children & Young People's Rights & Wellbeing			x
Environmental & Sustainability			x
Data Protection			x

### 13.2 Finance

#### One off Costs

Cost Centre	Budget Heading	Budget Years	Proposed Spend this Report	Virement From	Other Comments
Paper and appendices set out financial implications and adjustments					

#### Annually Recurring Costs/ (Savings)

Cost Centre	Budget Heading	With Effect from	Annual Net Impact	Virement From (If Applicable)	Other Comments
As above					

### 13.3 Legal/Risk

There are no specific legal implications arising from this report.

### 13.4 Human Resources

The change to planned posts notified at Section 10.2 have human resources implication, although none of the original planned post were subject to any recruitment processes as yet.

### 13.5 Strategic Plan Priorities

The grant funding update provided at Section 7 will impact on the delivery of PCIP priorities. These implications are set out in the specific PCIP paper which is also part of the IJB agenda.

### 13.6 Equalities

- (a) **This report has been considered under the Corporate Equalities Impact Assessment (EqIA) process with the following outcome:**

	YES – Assessed as relevant and an EqIA is required.
x	NO – This report does not introduce a new policy, function or strategy or recommend a substantive change to an existing policy, function or strategy. Therefore, assessed as not relevant and no EqIA is required. Provide any other relevant reasons why an EqIA is not necessary/screening statement.

(b) **Equality Outcomes**

How does this report address our Equality Outcomes?

<b>Equalities Outcome</b>	<b>Implications</b>
People, including individuals from the above protected characteristic groups, can access HSCP services.	None
Discrimination faced by people covered by the protected characteristics across HSCP services is reduced if not eliminated.	None
People with protected characteristics feel safe within their communities.	None
People with protected characteristics feel included in the planning and developing of services.	None
HSCP staff understand the needs of people with different protected characteristic and promote diversity in the work that they do.	None
Opportunities to support Learning Disability service users experiencing gender based violence are maximised.	None
Positive attitudes towards the resettled refugee community in Inverclyde are promoted.	None

13.7 **Clinical or Care Governance**

There are no clinical or care governance implications arising from this report.

13.8 **National Wellbeing Outcomes**

How does this report support delivery of the National Wellbeing Outcomes?

<b>National Wellbeing Outcome</b>	<b>Implications</b>
People are able to look after and improve their own health and wellbeing and live in good health for longer.	None
People, including those with disabilities or long term conditions or who are frail are able to live, as far as reasonably practicable, independently and at home or in a homely setting in their community	None
People who use health and social care services have positive experiences of those services, and have their dignity respected.	None
Health and social care services are centred on helping to maintain or improve the quality of life of people who use those services.	None
Health and social care services contribute to reducing health inequalities.	None
People who provide unpaid care are supported to look after their own health and wellbeing, including reducing any negative impact of their caring role on their own health and wellbeing.	None
People using health and social care services are safe from harm.	None
People who work in health and social care services feel engaged with the work they do and are supported to continuously improve the information, support, care and treatment they provide.	None
Resources are used effectively in the provision of health and social care services.	Effective financial monitoring processes ensure resources are used in line with the Strategic Plan to deliver services efficiently

#### 14.0 DIRECTIONS

<b>Direction Required to Council, Health Board or Both</b>	Direction to:	
	1. No Direction Required	
	2. Inverclyde Council	
	3. NHS Greater Glasgow & Clyde (GG&C)	
	4. Inverclyde Council and NHS GG&C	x

#### 15.0 CONSULTATION

The report has been prepared by the Chief Officer of Inverclyde Health and Social Care Partnership (HSCP) after due consideration with relevant senior officers in the HSCP.

#### 16.0 BACKGROUND PAPERS

16.1 None

**INVERCLYDE HSCP****REVENUE BUDGET 2022/23 PROJECTED POSITION****PERIOD 5: 1 April 2022 - 31 August 2022**

SUBJECTIVE ANALYSIS	Budget 2022/23 £000	Revised Budget 2022/23 £000	Projected Out-turn 2022/23 £000	Projected Over/(Under) Spend £000	Percentage Variance
Employee Costs	58,565	63,412	62,339	(1,073)	-1.7%
Property Costs	1,037	1,041	1,077	36	3.4%
Supplies & Services	8,018	9,535	9,169	(366)	-3.8%
Payments to other bodies	51,100	50,991	50,636	(355)	-0.7%
Family Health Services	25,568	26,340	26,340	(0)	-0.0%
Prescribing	19,281	19,453	19,505	52	0.3%
Resource transfer	18,294	18,593	18,593	0	0.0%
Income	(22,657)	(28,364)	(28,255)	109	-0.4%
<b>HSCP NET DIRECT EXPENDITURE</b>	<b>159,205</b>	<b>161,001</b>	<b>159,404</b>	<b>(1,597)</b>	<b>-1.0%</b>
Set Aside	29,350	29,350	29,350	0	0.0%
<b>HSCP NET TOTAL EXPENDITURE</b>	<b>188,555</b>	<b>190,351</b>	<b>188,754</b>	<b>(1,597)</b>	<b>-0.8%</b>

OBJECTIVE ANALYSIS	Budget 2022/23 £000	Revised Budget 2022/23 £000	Projected Out-turn 2022/23 £000	Projected Over/(Under) Spend £000	Percentage Variance
Strategy & Support Services	4,555	3,738	3,477	(261)	-7.0%
Management & Admin	7,586	6,894	6,547	(347)	
Older Persons	28,026	28,099	27,349	(750)	-2.7%
Learning Disabilities	9,919	10,386	10,275	(111)	-1.1%
Mental Health - Communities	4,318	4,439	4,187	(252)	-5.7%
Mental Health - Inpatient Services	9,865	9,999	11,024	1,025	10.3%
Children & Families	15,381	15,516	15,049	(467)	-3.0%
Physical & Sensory	2,607	2,797	2,895	98	3.5%
Alcohol & Drug Recovery Service	2,753	2,768	2,327	(441)	-15.9%
Assessment & Care Management / Health & Community Care	9,482	10,342	10,141	(201)	-1.9%
Criminal Justice / Prison Service	118	118	234	116	0.0%
Homelessness	1,266	1,296	1,238	(58)	-4.5%
Family Health Services	25,568	26,341	26,341	0	0.0%
Prescribing	19,468	19,675	19,727	52	0.3%
Resource Transfer *	18,294	18,593	18,593	0	0.0%
<b>HSCP NET DIRECT EXPENDITURE</b>	<b>159,205</b>	<b>161,001</b>	<b>159,404</b>	<b>(1,597)</b>	<b>-1.0%</b>
Set Aside	29,350	29,350	29,350	0	0.0%
<b>HSCP NET TOTAL EXPENDITURE</b>	<b>188,555</b>	<b>190,351</b>	<b>188,754</b>	<b>(1,597)</b>	<b>-0.8%</b>
<b>FUNDED BY</b>					
NHS Contribution to the IJB	93,683	95,479	95,110	(369)	-0.4%
NHS Contribution for Set Aside	29,350	29,350	29,350	0	0.0%
Council Contribution to the IJB	65,522	65,522	64,294	(1,228)	-1.9%
<b>HSCP NET INCOME</b>	<b>188,555</b>	<b>190,351</b>	<b>188,754</b>	<b>(1,597)</b>	<b>-0.8%</b>
<b>HSCP OPERATING (SURPLUS)/DEFICIT</b>			<b>(1,597)</b>	<b>(0)</b>	<b>0.0%</b>
Anticipated movement in reserves *			15,850		
<b>HSCP ANNUAL ACCOUNTS REPORTING (SURPLUS)/DEFICIT</b>			<b>14,253</b>		

\* See Reserves Analysis for full breakdown

**INVERCLYDE HSCP - COVID 19****REVENUE BUDGET 2022/23 PROJECTED SPEND****As at 31 August 2022**

<b>SUMMARISED MOBILISATION PLAN</b>	<b>Social Care 2022/23 £'000</b>	<b>Health 2022/23 £'000</b>	<b>Revenue 2022/23 £'000</b>
<b>COVID-19 COSTS HSCP</b>			
Scale up of Public Health Measures		(3)	(3)
Flu Vaccination & Covid-19 Vaccination (FVCV)		191	191
Additional Staff Costs (Contracted staff)	267	147	414
Additional Staff Costs (Non-contracted staff)		33	33
Additional Equipment and Maintenance		6	6
Additional Infection Prevention and Control Costs	105		105
Additional PPE	74	1	75
Children and Family Services	1,691		1,691
Homelessness and Criminal Justice Services	115		115
Covid-19 Financial Support for Adult Social Care Providers	310		310
Social Care Support Fund Claims	1,018		1,018
Additional FHS Contractor Costs		(10)	(10)
Digital & IT costs	36	5	41
Other		4	4
Staff Wellbeing	53		53
Test and Protect			0
<b>Projected Covid related spend fully funded by Covid EMR</b>	<b>3,669</b>	<b>374</b>	<b>4,043</b>

**SOCIAL CARE****REVENUE BUDGET 2022/23 PROJECTED POSITION****PERIOD 5: 1 April 2022 - 31 August 2022**

SUBJECTIVE ANALYSIS	Budget 2022/23 £000	Revised Budget 2022/23 £000	Projected Out-turn 2022/23 £000	Projected Over/(Under) Spend £000	Percentage Variance
<b>SOCIAL CARE</b>					
Employee Costs	33,965	34,781	33,741	(1,040)	-3.0%
Property costs	1,025	1,024	1,060	36	3.5%
Supplies and Services	1,005	1,218	1,240	22	1.8%
Transport and Plant	352	397	397	0	0.0%
Administration Costs	732	771	771	0	0.0%
Payments to Other Bodies	51,100	50,991	50,636	(355)	-0.7%
Income	(22,657)	(23,660)	(23,551)	109	-0.5%
<b>SOCIAL CARE NET EXPENDITURE</b>	<b>65,522</b>	<b>65,522</b>	<b>64,294</b>	<b>(1,228)</b>	<b>-1.9%</b>

OBJECTIVE ANALYSIS	Budget 2022/23 £000	Revised Budget 2022/23 £000	Projected Out-turn 2022/23 £000	Projected Over/(Under) Spend £000	Percentage Variance
<b>SOCIAL CARE</b>					
Children & Families	11,638	11,638	11,610	(28)	-0.2%
Criminal Justice	118	118	234	116	98.3%
Older Persons	28,026	28,099	27,348	(751)	-2.7%
Learning Disabilities	9,359	9,822	9,759	(63)	-0.6%
Physical & Sensory	2,607	2,797	2,895	98	3.5%
Assessment & Care Management	2,804	2,715	2,591	(124)	-4.6%
Mental Health	1,222	1,218	1,043	(175)	-14.4%
Alcohol & Drugs Recovery Service	950	950	781	(169)	-17.8%
Homelessness	1,266	1,296	1,238	(58)	-4.5%
Finance, Planning and Resources	1,792	1,942	1,938	(4)	0.0%
Business Support	5,740	4,927	4,857	(70)	0.0%
<b>SOCIAL CARE NET EXPENDITURE</b>	<b>65,522</b>	<b>65,522</b>	<b>64,294</b>	<b>(1,228)</b>	<b>-1.9%</b>

COUNCIL CONTRIBUTION TO THE IJB	Budget 2022/23 £000	Revised Budget 2022/23 £000	Projected Out-turn 2022/23 £000	Projected Over/(Under) Spend £000	Percentage Variance
Council Contribution to the IJB*	65,522	65,522	64,294	(1,228)	-1.9%
Projected Transfer (from) / to Reserves				1,228	

**HEALTH****REVENUE BUDGET 2022/23 PROJECTED POSITION****PERIOD 5: 1 April 2022 - 31 August 2022**

SUBJECTIVE ANALYSIS	Budget 2022/23 £000	Revised Budget 2022/23 £000	Projected Out-turn 2022/23 £000	Projected Over/(Under) Spend £000	Percentage Variance
<b>HEALTH</b>					
Employee Costs	24,600	28,631	28,598	(33)	-0.1%
Property	12	17	17	(0)	-0.7%
Supplies & Services	5,929	7,149	6,761	(388)	-5.4%
Family Health Services (net)	25,568	26,340	26,340	(0)	0.0%
Prescribing (net)	19,281	19,453	19,505	52	0.3%
Resource Transfer	18,294	18,593	18,593	0	0.0%
Income	(0)	(4,704)	(4,704)	0	0.0%
<b>HEALTH NET DIRECT EXPENDITURE</b>	<b>93,683</b>	<b>95,479</b>	<b>95,110</b>	<b>(369)</b>	<b>-0.4%</b>
Set Aside	29,350	29,350	29,350	0	0.0%
<b>HEALTH NET DIRECT EXPENDITURE</b>	<b>123,033</b>	<b>124,829</b>	<b>124,460</b>	<b>(369)</b>	<b>-0.3%</b>

OBJECTIVE ANALYSIS	Budget 2022/23 £000	Revised Budget 2022/23 £000	Projected Out-turn 2022/23 £000	Projected Over/(Under) Spend £000	Percentage Variance
<b>HEALTH</b>					
Children & Families	3,743	3,877	3,439	(438)	-11.3%
Health & Community Care	6,678	7,627	7,550	(77)	-1.0%
Management & Admin	1,846	1,967	1,690	(277)	-14.1%
Learning Disabilities	560	564	516	(48)	-8.6%
Alcohol & Drug Recovery Service	1,803	1,818	1,546	(272)	-15.0%
Mental Health - Communities	3,096	3,221	3,144	(77)	-2.4%
Mental Health - Inpatient Services	9,865	9,999	11,024	1,025	10.3%
Strategy & Support Services	540	593	437	(156)	-26.3%
Family Health Services	25,568	26,341	26,341	0	0.0%
Prescribing	19,468	19,675	19,727	52	0.3%
Financial Planning	2,223	1,203	1,103	(100)	0.0%
Resource Transfer	18,294	18,593	18,593	0	0.0%
<b>HEALTH NET DIRECT EXPENDITURE</b>	<b>93,683</b>	<b>95,479</b>	<b>95,110</b>	<b>(369)</b>	<b>-0.4%</b>
Set Aside	29,350	29,350	29,350	0	0.0%
<b>HEALTH NET DIRECT EXPENDITURE</b>	<b>123,033</b>	<b>124,829</b>	<b>124,460</b>	<b>(369)</b>	<b>-0.3%</b>

HEALTH CONTRIBUTION TO THE IJB	Budget 2022/23 £000	Revised Budget 2022/23 £000	Projected Out-turn 2022/23 £000	Projected Over/(Under) Spend £000	Percentage Variance
<b>NHS Contribution to the IJB</b>	<b>123,033</b>	<b>124,829</b>	<b>124,460</b>	<b>(369)</b>	<b>-0.3%</b>
Transfer (from) / to Reserves				369	

**Budget Movements 2022/23**  
**Inverclyde HSCP**

Appendix 4

Inverclyde HSCP - Service	Approved Budget	Movements			Transfers (to)/ from Earmarked Reserves	Revised Budget 2022/23
	2022/23	Inflation	Virement	Supplementary Budgets		
	£000	£000	£000	£000	£000	£000
Children & Families	15,381	0	41	94	0	15,516
Criminal Justice	118	0	0	0	0	118
Older Persons	28,026	0	73	0	0	28,099
Learning Disabilities	9,919	0	468	0	0	10,387
Physical & Sensory	2,607	0	190	0	0	2,797
Assessment & Care Management/ Health & Community Care	9,482	0	89	771	0	10,342
Mental Health - Communities	4,318	0	121	0	0	4,439
Mental Health - In Patient Services	9,865	0	134	0	0	9,999
Alcohol & Drug Recovery Service	2,753	0	15	0	0	2,768
Homelessness	1,266	0	30	0	0	1,296
Strategy & Support Services	4,555	0	(867)	50	0	3,738
Management, Admin & Business Support	7,586	0	(692)	0	0	6,894
Family Health Services	25,568	0	0	773	0	26,341
Prescribing	19,468	0	100	107	0	19,675
Resource Transfer	18,294	0	299	0	0	18,593
Set aside	29,350	0	0	0	0	29,350
<b>Totals</b>	<b>188,555</b>	<b>0</b>	<b>1</b>	<b>1,795</b>	<b>0</b>	<b>190,351</b>

Social Care - Service	Approved Budget	Movements			Transfers (to)/ from Earmarked Reserves	Revised Budget 2022/23
	2022/23	Inflation	Virement	Supplementary Budgets		
	£000	£000	£000	£000	£000	£000
Children & Families	11,638					11,638
Criminal Justice	118					118
Older Persons	28,026		73			28,099
Learning Disabilities	9,359		463			9,822
Physical & Sensory	2,607		190			2,797
Assessment & Care Management	2,804		(89)			2,715
Mental Health - Community	1,222		(4)			1,218
Alcohol & Drug Recovery Service	950					950
Homelessness	1,266		30			1,296
Strategy & Support Services	1,792		150			1,942
Business Support	5,740		(813)			4,927
<b>Totals</b>	<b>65,522</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>65,522</b>

Health - Service	Approved Budget	Movements			Transfers (to)/ from Earmarked Reserves	Revised Budget 2022/23
	2022/23	Inflation	Virement	Supplementary Budgets		
	£000	£000	£000	£000	£000	£000
Children & Families	3,743		41	94		3,878
Health & Community Care	6,678		178	771		7,627
Management & Admin	1,846		120			1,966
Learning Disabilities	560		5			565
Alcohol & Drug Recovery Service	1,803		15			1,818
Mental Health - Communities	3,096		125			3,221
Mental Health - Inpatient Services	9,865		134			9,999



Strategy & Support Services	540		3	50		593
Family Health Services	25,568			773		26,341
Prescribing	19,468		100	107		19,675
Financial Planning	2,223		(1,020)			1,203
Resource Transfer	18,294		299			18,593
Set aside	29,350					29,350
<b>Totals</b>	<b>123,033</b>	<b>0</b>	<b>0</b>	<b>1,795</b>	<b>0</b>	<b>124,828</b>

**INVERCLYDE INTEGRATION JOINT BOARD**

**DIRECTION**

ISSUED UNDER S26-28 OF THE PUBLIC BODIES (JOINT WORKING)  
 (SCOTLAND) ACT 2014

**THE INVERCLYDE COUNCIL** is hereby directed to deliver for the Inverclyde Integration Joint Board (the IJB), the services noted below in pursuance of the functions noted below and within the associated budget noted below.

Services will be provided in line with the IJB's Strategic Plan and existing operational arrangements pending future directions from the IJB. All services must be procured and delivered in line with Best Value principles.

Services: All services listed in Annex 2, Part 2 of the Inverclyde Health and Social Care Partnership Integration Scheme.

Functions: All functions listed in Annex 2, Part 1 of the Inverclyde Health and Social Care Partnership Integration Scheme.

Associated Budget:

<b>SUBJECTIVE ANALYSIS</b>	<b>Budget 2022/23 £000</b>
<b>SOCIAL CARE</b>	
Employee Costs	34,781
Property costs	1,024
Supplies and Services	1,218
Transport and Plant	397
Administration Costs	771
Payments to Other Bodies	50,991
Income (incl Resource Transfer)	(23,660)
<b>SOCIAL CARE NET EXPENDITURE</b>	<b>65,522</b>
Social Care Transfer to EMR	1,228
Health Transfer to EMR *	369
<b>Total anticipated transfer to EMR at year end</b>	<b>1,597</b>

<b>OBJECTIVE ANALYSIS</b>	<b>Budget 2022/23 £000</b>
<b>SOCIAL CARE</b>	
Children & Families	11,638
Criminal Justice	118
Older Persons	28,099
Learning Disabilities	9,822
Physical & Sensory	2,797
Assessment & Care Management	2,715
Mental Health	1,218
Alcohol & Drugs Recovery Service	950
Homelessness	1,296
Finance, Planning and Resources	1,942
Business Support	4,927
<b>SOCIAL CARE NET EXPENDITURE</b>	<b>65,522</b>

## INVERCLYDE INTEGRATION JOINT BOARD

### DIRECTION

ISSUED UNDER S26-28 OF THE PUBLIC BODIES (JOINT WORKING)  
(SCOTLAND) ACT 2014

**GREATER GLASGOW & CLYDE NHS HEALTH BOARD** is hereby directed to deliver for the Inverclyde Integration Joint Board (the IJB), the services noted below in pursuance of the functions noted below and within the associated budget noted below.

Services will be provided in line with the IJB's Strategic Plan and existing operational arrangements pending future directions from the IJB. All services must be procured and delivered in line with Best Value principles.

Services: All services listed in Annex 1, Part 2 of the Inverclyde Health and Social Care Partnership Integration Scheme.

Functions: All functions listed in Annex 1, Part 1 of the Inverclyde Health and Social Care Partnership Integration Scheme.

Associated Budget:

SUBJECTIVE ANALYSIS	Budget 2022/23 £000
<b>HEALTH</b>	
Employee Costs	28,631
Property costs	17
Supplies and Services	7,149
Family Health Services (net)	26,340
Prescribing (net)	19,453
Resources Transfer	18,593
Income	(4,704)
<b>HEALTH NET DIRECT EXPENDITURE</b>	<b>95,479</b>
Set Aside	29,350
<b>NET EXPENDITURE INCLUDING SCF</b>	<b>124,829</b>

Health Transfer to EMR	369
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OBJECTIVE ANALYSIS	Budget 2022/23 £000
<b>HEALTH</b>	
Children & Families	3,877
Health & Community Care	7,627
Management & Admin	1,967
Learning Disabilities	564
Alcohol & Drug Recovery Service	1,818
Mental Health - Communities	3,221
Mental Health - Inpatient Services	9,999
Strategy & Support Services	593
Family Health Services	26,341
Prescribing	19,675
Financial Planning	1,203
Resource Transfer	18,593
<b>HEALTH NET DIRECT EXPENDITURE</b>	<b>95,479</b>
Set Aside	29,350
<b>NET EXPENDITURE INCLUDING SCF</b>	<b>124,829</b>

**HSCP Transformation Board**

**IJB Transformation Fund Monitoring Report - ongoing projects**

Total Fund Balance as at 1 April 2022  
Balance committed to date  
Balance uncommitted

1,975,000  
1,398,210  
576,790

Project No	Ongoing Project Title	Service Area	Approved IJB/TB	Agreed Funding	2019/20 Spend	2020/21 Spend	2021/22 Spend	2022/23 Spend	Balance to spend
009	Equipment Store Stock system - £50k capital plus 1.5 yrs revenue costs up to £20k in total	ICIL	TB	70,000	0	42,405	10,381	0	17,214
013	Match Funding for CORRA bid to pilot 7 day Addictions Services	Addictions	IJB	150,000			45,626	104,374	0
027	Autism Clinical/Project Therapist. 18 month post.	Specialist Children's Services	TB	153,600	0	60,200	63,076	19,348	10,976
031	Proud2Care to enable the continued partnership with Your Voice over 18 months to support continued Proud2Care activity.	C&F	IJB	110,000		60,000	30,000		20,000
034	Inverclyde Cares - One off contribution to allow CVS to second a full time member of staff from Ardgowan Hospice to oversee both the Compassionate Inverclyde and Inverclyde Cares initiatives jointly.	Strategy & Support Services	SMT	28,000					28,000
035	Review of Care and Support at Home. 12 month fixed term posts 0.5wte Grade 10 Project Lead and 2wte Grade 5s	Health & Community Care	TB	98,600			9,715	9,041	79,844
036	CLDT Review Team and TEC response. 1wte Social worker post and 1wte Social Work assistant, both f/t 12 months.	CLDT	TB	95,580			7,522	12,348	75,710
037	Planning & Redesign Support Officer - will be responsible for the Locality Planning and Community Engagement Work with a focus also on the Business Support Review. £131k over 2 years.	Planning	IJB	131,000					131,000
038	Ipromise - Mind of my own - digital resource to allow young people to access software 24/7.	Children's Services	TB	53,176					53,176
039	SWIFT replacement project - backfill. 18 month project.	HSCP wide	IJB	497,729					497,729
040	C&F Spend to Save. Recruitment of 5 x temp QSWs. Staffing increase would allow capacity to undertake wellbeing assessments/short term work with a view to reducing placement pressures.	Children's Services	IJB	179,760					179,760
041	Learning Academy - newly qualified social worker support year and practice teaching hub. 2 year project.	Strategy & Support Services	TB	53,690					53,690

APPENDIX 7

INVERCLYDE HSCP - CAPITAL BUDGET 2022/23

PERIOD 5: 1 April 2022 - 31 August 2022

Project Name	Est Total Cost £000	Current year				Future years				
		Actual to 31/03/22 £000	Approved Budget 2022/23 £000	Revised Estimate 2022/23 £000	Actual to 31/08/22 £000	Estimate 2023/24 £000	Estimate 2024/25 £000	Estimate 2024/25 £000	Future Years £000	
<b>Social Work</b>										
Crosshill Childrens Home Replacement	2,315	2,016	249	249	216	50	0	0	0	0
New Learning Disability Facility	9,507	133	884	100		3,070	6,204	0	0	0
Swift Upgrade	200	0	200	200		0	0	0	0	0
Complete on site	13	0	13	13	1	0	0	0	0	0
<b>Social Work Total</b>	<b>12,035</b>	<b>2,149</b>	<b>1,346</b>	<b>562</b>	<b>217</b>	<b>3,120</b>	<b>6,204</b>	<b>0</b>	<b>0</b>	<b>0</b>

JJB Reserves Position - 2022/23

Summary of Balance and Projected use of reserves

EMR type/source	Balance at 31 March 2022 £000	Projected spend 2022/23 £000s	Projected balance as at 31 March 2023 £000s	Earmark for future years £000s	CO/Head of Service	Comments
<b>SCOTTISH GOVERNMENT FUNDING - SPECIFIC FUNDS</b>						
Mental Health Action 15	236	236	0	0	Anne Malarkey	
Alcohol & Drug Partnerships	843	843	0	0	Anne Malarkey	
Covid - 19	8,130	8,130	0	0	Kate Rocks	
Primary Care Improvement Programme	1,527	1,527	0	0	Allen Stevenson	
Covid Community Living Change	320	80	240	240	Allen Stevenson	Earmark for continuation of work
Covid Shielding SC Fund	34	34	0	0	Allen Stevenson	
DN Redesign	88	88	0	0	Allen Stevenson	
Winter planning - MDT	217	217	0	0	Allen Stevenson	
Winter planning - Health Care Support Worker	206	206	0	0	Allen Stevenson	
Winter pressures - Care at Home	712	712	0	0	Allen Stevenson	
Care home oversight	115	102	13	13	Allen Stevenson	Earmark for continuation of oversight work
MH Recovery & Renewal	877	373	504	504	Allen Stevenson	Earmark for continuation of projects
Covid projects - funding from Inverclyde Council	49	49	0	0	Craig Given	
<b>Sub-total</b>	<b>13,354</b>	<b>12,597</b>	<b>757</b>	<b>757</b>		
<b>EXISTING PROJECTS/COMMITMENTS</b>						
Integrated Care Fund	109	49	60	60	Allen Stevenson	funds committed for future years
Delayed Discharge	102	49	53	53	Allen Stevenson	Earmark for continuation of funded posts
Welfare	350	93	257	257	Craig Given	Earmark for continuation of project
Primary Care Support	338	216	122	122	Hector McDonald	Earmark for continuation of project
SWIFT Replacement Project	504	144	360	360	Craig Given	For continued project implementation and contingency
Rapid Rehousing Transition Plan (RRTP)	136	136	0	0	Anne Malarkey	
LD Estates	437	100	337	337	Allen Stevenson	
Refugee Scheme	1,077	150	927	927	Anne Glendinning	Funding relates to a number of years support for different refugee schemes
Tier 2 Counselling	312	42	270	270	Anne Glendinning	Earmark for continuation of project
CAMHS Tier 2	100	0	100	100	Anne Glendinning	Earmark for continuation of project
C&YP Mental Health & Wellbeing	148	148	0	0	Anne Glendinning	
CAMHS Post	68	0	68	68	Anne Glendinning	Earmark for continuation of project
Dementia Friendly Inverclyde	89	89	0	0	Anne Malarkey	
Contribution to Partner Capital Projects	1,103	200	903	903	Kate Rocks	LD Hub spend reprofiled to later years 500k contribution likely to be during next two financial years
Staff Learning & Development Fund	254	79	175	175	Allen Stevenson	
Fixed Term Staffing	200	0	200	200	Allen Stevenson	
Continuous Care	425	95	330	330	Anne Glendinning	
Homelessness	350	0	350	350	Anne Malarkey	
Autism Friendly	164	164	0	0	Allen Stevenson	
<b>Sub-total</b>	<b>6,266</b>	<b>1,754</b>	<b>4,512</b>	<b>4,512</b>		
<b>TRANSFORMATION PROJECTS</b>						
Transformation Fund	1,975	473	1,502	1,502	Kate Rocks	see Appendix 6
Addictions Review	250	0	250	250	Anne Malarkey	
Mental Health Transformation	750	135	615	615	Anne Malarkey	
JJB Digital Strategy	676	0	676	676	Allen Stevenson	Analogue to Digital commitments - procurement process under way
<b>Sub-total</b>	<b>3,651</b>	<b>608</b>	<b>3,043</b>	<b>3,043</b>		
<b>BUDGET SMOOTHING</b>						
Adoption/Fostering/Residential Childcare	800	0	800	800	Anne Glendinning	
Prescribing	798	0	798	798	Allen Stevenson	
Residential & Nursing Placements	1,003	0	1,003	1,003	Allen Stevenson	
LD Client Commitments	600	0	600	600	Allen Stevenson	
Pay contingency	891	891	0	0	Craig Given	£550k contribution from Council included here
<b>Sub-total</b>	<b>4,092</b>	<b>891</b>	<b>3,201</b>	<b>3,201</b>		
<b>Total Earmarked</b>	<b>27,363</b>	<b>15,850</b>	<b>11,513</b>	<b>11,513</b>		
<b>UN-EARMARKED RESERVES</b>						
General	962	(1,597)	2,559	2,559	Craig Given	
<b>Un-Earmarked Reserves</b>	<b>962</b>	<b>(1,597)</b>	<b>2,559</b>	<b>2,559</b>		
<b>TOTAL Reserves</b>	<b>28,325</b>	<b>14,253</b>	<b>14,072</b>	<b>14,072</b>		

## Reserves Summary Sheet for Covering Report

	Opening Balance	New Funds in Year	Total Funding	Projected Spend	Projected C/fwd
	£000s	£000s	£000s	£000s	£000s
<b>Ear-Marked Reserves</b>					
Scottish Government Funding - funding ringfenced for specific initiatives	13,354		13,354	12,597	757
Existing Projects/Commitments - many of these are for projects that span more than 1 year	6,266		6,266	1,754	4,512
Transformation Projects - non recurring money to deliver transformational change	3,651		3,651	608	3,043
Budget Smoothing - monies held as a contingency for specific volatile budgets such as Residential Services and Prescribing to smooth out in year one off pressures	4,092		4,092	891	3,201
<b>TOTAL Ear-Marked Reserves</b>	<b>27,363</b>	<b>0</b>	<b>27,363</b>	<b>15,850</b>	<b>11,513</b>
<b>General Reserves</b>	<b>962</b>	<b>0</b>	<b>962</b>		<b>962</b>
In Year Surplus/(Deficit) going to/(from) reserves					1,597
<b>TOTAL Reserves</b>	<b>28,325</b>	<b>0</b>	<b>28,325</b>	<b>15,850</b>	<b>14,072</b>